



Annual Report

Report for Fiscal 2018

April 2018 - March 2019

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The canal in Reiden, a city situated about 36km southwest of Amsterdam, the capital of Netherland, was built in the 17th century as a part of its urban planning. The canal still contributes to the daily life of the Reiden's residents as an infrastructure. The photographer, Dr. Ryuta Oba, felt never bored to watch boats moving along the canal against a backdrop of the beautiful townscape.
Photo by: Ryuta Oba

Message from the Chairman



Nobuyori Kodaira
Chairman
The Toyota Foundation (Public Interest Incorporated Foundation)

Since our inception, we, the Toyota Foundation, have upheld the mission of "contributing to the realization of a human-oriented society for the sake of greater human happiness." Under this guiding principle, the Foundation provided in fiscal 2018 grants totaling about 360 million yen to 82 projects mainly in one of the following three key programs: Grant Program for Community Activities in Japan that is intended to foster active members in local communities and encourage job creation there; Research Grant Program that is designed to seek new values for society by looking at the big picture of the world and promoting research from such a broader and future-oriented perspective; and International Grant Program that is aimed at helping practitioners working on common issues in Asia to learn from each other through exchanges.

Although the amount of grants itself is not so different from the past amounts, we have reviewed and revamped the content of our grant programs significantly. Firstly, we used to budget 100 million yen for the three grant programs each through fiscal 2018. This time, however, we have decided to increase the budget for Grant Program for Community Activities in Japan, in particular, by 40% to 140 million yen as this program is to help resolve issues facing Japan's local communities grappling with a rapidly aging and shrinking population. Secondly, we have introduced the Specific Subject "A Human Society through Co-creation with Leading Technologies," a program which explores ways to deal with various challenges, such as social ramifications and strains, brought on by rapid advances in leading technologies from artificial intelligence (AI) to the Internet of Things (IoT), big data to robotics and blockchain, to name but a few.

We believe that these renewed priorities have helped us to somewhat improve our overall program framework — one used to center on equal budget allocation across different programs and covered many topics in a wide range of fields — in such a way that it can now focus on projects that have high social relevance, generate a ripple effect on society, and tackle pressing issues at home and abroad.

As mentioned earlier, technological innovations such as AI and IoT are bringing about the so-called "Fourth Industrial Revolution." This is one of the major factors behind a tectonic shift we are witnessing in the world today nearly 75 years since the end of World War II.

What is expected of us is to harness the power of these innovations effectively to resolve social and structural issues confronting Japan and the rest of the world — a declining birth-rate and aging society, distressed local communities and economies, energy and environmental constraints, among other things — and generate new growth. Meanwhile, as represented by singularity predictions, the ongoing technological innovation is accelerating at a speed and in scope like humanity has never experienced before. As a result, observers have pointed out that there are a number of challenges for our human society in adapting properly to such changes. To deal with obstacles along the way and leverage the outcomes of technological innovation effectively for further improvement, we, humanity as a whole, are challenged to tap into our collective wisdom on various fronts including in the reform of a social structure and education.

Another major factor at work is that globalization, which has continued to make steady headway since the end of the Cold War, is now being undermined considerably by surging unilateralism and the rise of populism across countries.

In Japan, observers have noted that the country's rapidly shrinking and graying population is not only weakening its growth potential but also raising the specter of disintegration of local communities. To stem the tide of weakening growth and keep its society reinvigorated, Japan as a whole must do what it takes to further increase productivity and pave the way for seniors and women to play greater roles. At the same time, accepting and using more foreign personnel is inevitable for the country. As such, the Japanese government has taken a set of new policy measures, starting with legal revisions.

It is important for Japan to accept a greater number of for-

foreign professionals with expertise, or often called "global talent," along with technical trainees. To maintain its competitive edge, Japan needs to accommodate highly-skilled professionals from overseas and allow them to perform to the best of their abilities in their respective fields such as research and development. Nowadays, not only highly-skilled professionals but also technical trainees are increasingly sought-after globally. Given that, it is necessary for Japan to provide foreign personnel with a worker-friendly and livable environment in order to facilitate their acceptance.

Up to now, Japan hasn't had a large influx of foreign personnel in earnest. Thus, the country will most likely face a number of challenges — the language barrier, different social customs, frictions with local communities as a result of such differences, educational support for children of those foreign personnel, future prospects for those second- and third-generation foreign nationals born in Japan, different religious practices, among other issues. Moreover, the nature and scope of these challenges seem to differ greatly between technical trainees and highly-skilled professionals. Various steps have been taken to deal with the acceptance of foreign personnel, but there is reportedly no systematic approach to it and a lack of sufficient know-how about it, either. Therefore, the Toyota Foundation has decided to take up this area as the new Specific Subject and is now preparing to solicit application for it.

Seeing a great wave of changes with the times, we, the Toyota Foundation, are committed to reviewing and improving our grant programs and striving to achieve outcomes from our grants through intensive follow-up support, based upon our basic grant-making philosophy that we select projects seeking to 1) be of high social relevance, 2) tackle pressing issues at home and abroad, 3) be future-oriented, 4) be sustainable upon the project, 5) generate a ripple effect on society, and last but not least create a mechanism or system that can go beyond any given project. Thus, we would like to ask for your continued guidance and support from now on, too.

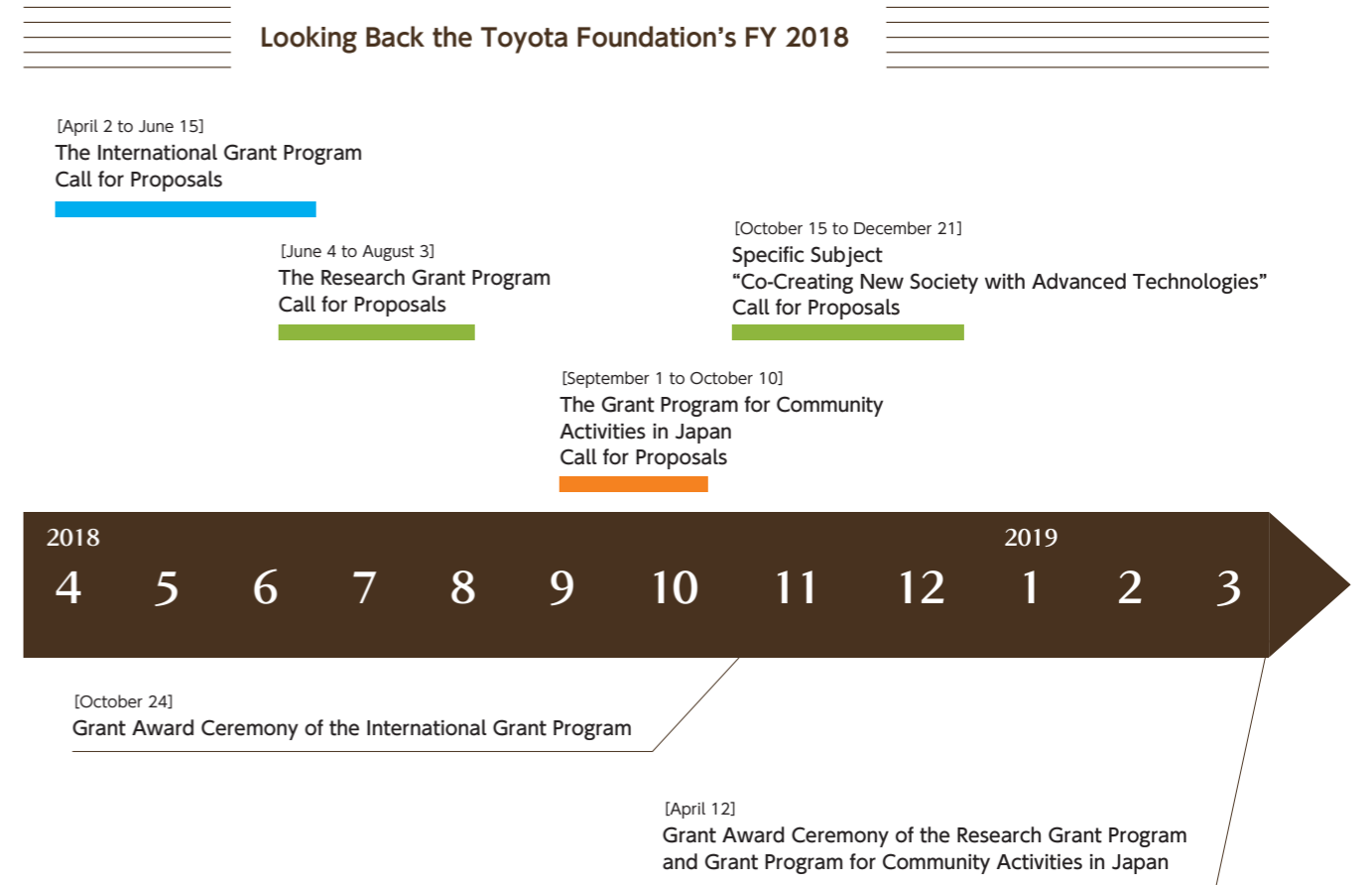
July, 2019

[April 1, 2018 to March 31, 2019]

The Challenges the Toyota Foundation Tackled in FY 2018

During fiscal year 2018, the Toyota Foundation strove to prioritize the issues of higher social significance, based on the concepts behind the past initiatives and a medium- to long-term perspective, as well as in response to a sweeping change taking place in both domestic and international environments surrounding the Foundation. Subsequently, the Foundation carried out the following grant programs with a public call for proposals, namely, the Grant Program for Community Activities in Japan, the Research Grant Program, and the International Grant Program. Also, the Foundation ran the following two programs with closed application process: the Initiative Program and the Communication with Society Program.

Below is the outline of the respective grant programs:



Programs with a public call for proposals

The Research Grant Program

With a broader world view and a wider perspective to envisage the future, this program sought enterprising projects pursue basic ideas and methodologies to address emerging social issues.

The International Grant Program

This Program made a grant to problem-solving efforts and international exchanges regarding common issues facing community practitioners from more than two countries in East and Southeast Asia. Based on the insights gained from managing the program over the past two years, the scope of Program became broader from such viewpoints as "international," "cross-sectional," "interactive," and "visionary."

The Grant Program for Community Activities in Japan

This Program made both the "Survey Grant" designed to help the recipients conduct preliminary surveys before project implementation, and the "Nurture Grant" intended to promote projects to solve local problems and foster problem-solving agents. Also, it made the "Dissemination and Advocacy Grant" within the Communication with Society Program, although this one is of closed application process.

Specific Subject
Co-Creating New Society with Advanced Technologies

This Specific Subject targeted at research initiatives that tackle the challenges associated with cutting-edge technologies such as artificial intelligence.

Programs with closed application process

The Initiative Program

This Program actively identifies and supports the Toyota Foundation's initiatives that are instrumental in developing new grant programs, which is the Program's original intention. The characteristics of target projects are as follows:

1. joint initiatives with other funding organizations
2. initiatives that have great significance for private grant-making foundations
3. initiatives associated with the Foundation's research activities and workshops.

The Communication with Society Program

This Program aims to widely disseminate distinctive results and methodologies of grant-awarded projects to society in an impactful manner. Specifically, the Foundation's program officers identified suitable projects in the monitoring process and they sought ways to effectively convey such information to society through partnering with the grant awardees of those projects.

Pilot Program for the Boosting Civic Participation for Capacity Building Grant and Rolling Out Grant

This Program made pilot grants, in the belief that for the sake of problem-solving, both primary stakeholders and individual citizens shall participate in civic activities out of their own volition to make their community and society better.



The Research Grant Program

Overview

(General) Summary

Program Title

Exploring New Values for Society

Call for Proposals

June 4 to August 3, 2018

Project Period

Two years, beginning May 1, 2019

Total Amount of Grants

Sixty million yen in total Up to eight million yen per project

(Specific Subject) Summary

Program Title

Co-Creating New Society with Advanced Technologies

Call for Proposals

October 15 to December 21, 2018

Project Period

One to three years, beginning May 1, 2019

Total Amount of Grants

Forty million yen in total Five to ten million yen per project

Grant Results

	Number of Applications	Number of Grants	Value of Grants (¥ Million)	Budget (¥ Million)	Acceptance Rate (%)
General	361	12	60.0	60.0	3.3
Specific Subject	56	7	40.0	40.0	12.5
Total	417	19	100.0	100.0	4.6

Until FY 2017, the Research Grant Program had broadly sought for research projects regardless of academic discipline and field, addressing the theme of “Exploring New Values for Society.” In FY 2018, the Foundation publicly called for proposals with sharper focus, along with the launch of a new Specific Subject with a budget of 40 million yen, called “Co-Creating New Society with Advanced Technologies,” in addition to the ongoing “Exploring New Values for Society” program.

The Specific Subject is designed to tackle issues associated with cutting-edge technologies such as artificial intelligence, the Internet of Things, big data, robots, and, blockchain. And it aimed at enterprising projects with the following three characteristics:

1. to examine academically and theoretically the influence of cutting-edge technologies over society based on a mid- to long-term perspective
2. to verify, based on practices on the ground, how cutting-edge technologies can be utilized in day-to-day life in society
3. to form a network of international scholars, chiefly young researchers, across humanities, social sciences, and natural sciences.

To propagate the intent of the Specific Subject, “Co-Creating New Society with Advanced Technologies, the Program made every effort in calling for proposals, including the holding of public orientation meetings twice. In the end, a total of 56 proposals were submitted and seven projects were approved. Fortunately, despite the first year, applications came from a wide range of academic fields and the Foundation selected those projects dealing with social issues associated with cutting-edge technologies, from a variety of viewpoints including the above-mentioned three characteristics. Also, the 2019 April issue of “JOINT” — the Toyota Foundation’s periodical — highlighted the Specific Subject and carried a three-persons talk featuring its selection committee chairperson. The issuance of the periodical was synchronized with the opening of the grant period.

As in the past, the ongoing “Exploring New Values for Society” program continued to deal with multi-disciplinary and cross-cutting projects in pursuit of basic ideas and methodologies to address emerging social challenges. Against the backdrop of a budget cut from one billion yen to sixty million yen due to the launch of the special subject and grant trends among other funding agencies, the Foundation revised the framework of “Exploring New Values for Society”, scrapping a division between joint research and individual research. Also, it changed eligibility requirements, allowing only a project team of more than three persons headed by project leader aged 45 or younger to apply for this program.

As in FY 2017, while calling for proposals, the Foundation held workshops open to the public, which were centered around presentations by the current grantees and discussions involving experts, in Fukuoka and Tokyo. The Foundation website carried reports on these workshops as part of its efforts to publicize the aim and results of “Exploring New Values for Society.”

In total, the Foundation received 361 proposals, less than half of 845 proposals received in FY 2017. The decline in the number was partly due to the scrapping of individual research grants and the setting of the upper age limit of project leaders. While the number of grant-awarded projects dropped to 12, the Foundation approved those projects of cross-boundary nature and/or international cooperation. It looks forward to seeing these selected projects deliver results.

Selection Committee Chair **Hideaki Shiroyama**

The Toyota Foundation has adopted “Exploring New Values for Society” as the theme for its Research Grant Program. The objective is, in principle, to explore fundamental ways of thinking and methodologies to address difficult issues to be faced by future society in Japan and around the world and to support ambitious researchers who seek to create new values for society.

As can be seen in such issues as responding to the aging population and globalization, there are diverse challenges in today’s society. A variety of social groups, corporations, and governments are constantly pressed for short-term responses to these issues that have manifested themselves.

However, rather than responding to such apparent issues, this Research Grant Program contains expectations about discovering potential issues that are unclear as yet and looking ahead to new social values that address them. The first step for discovering potential issues is recognizing the various sites where there are signs of potential problems. Furthermore, looking ahead to new social values requires that we draw closer to new attempts in societies as they embrace such new social values. Discovering potential issues and looking ahead to new social values require, in each individual research project, that the researchers and practitioners collaborate in addition to cooperating with diverse researchers who have a range of perspectives. Although the projects selected this year differ in terms of the targeted research sites and the composition and size of their research teams, fundamentally they share this approach and are expected to develop into more robust research.

The application process of this fiscal year added the condition that the age of project representatives should be no more than 45 at the commencement of the grant. This does not have an intention of excluding a range of age groups in research study. In fact, participation by a range of age groups is desirable in order to bring in diverse perspectives. On the other hand, deepening the awareness of young researchers and enhancing their research management capabilities is considered indispensable to the discovery of potential issues in future society and clarification

of the direction for new social values. As a result, the average age of the representatives of the selected projects this year is around 38. It is hoped that these research leaders will develop as intellectual entrepreneurs as they experience a range of challenges.

This fiscal year, a total of 12 projects were ultimately chosen from among the 361 applications. The number of projects chosen fell considerably compared with previous years as a result of the decision to focus on joint research as well as the reduction in the total amount for research grants. However, the program was able to select a broad range of projects. Below, as example, we introduce several projects that are very interesting.

D18-R-0122 Akira Yonezawa, Meiji gakuin University, Department of Sociology

How do ecosystems of social businesses contribute to their oraganizational persistence and career developpments of their entrepreneurs and staffs: Comparing social networks at four cities in Japan and Korea.

The project is an interesting study that seeks to empirically verify ecosystems around the important theme of social businesses and build a platform for creating the new social values of the future. It also has potential as an international comparative study by an international team that has the ability to collaborate in practical terms.

D18-R-0136 Koichiro Kokubun, Tokyo Institute of Technology, Institute for Liberal Arts

Interdisciplinary research on autism across philosophy, medical science and psychoanalysis with a view to creating a new concept of 'diversity'.

The project is very interesting interdisciplinary research that will incorporate the diverse perspectives of philosophy, medical science, and psychoanalysis on autism. Through such research, it is expected to indicate directions for new values and to disseminate the results to society.

D18-R-0281 Loes Loning, University of Cape Town, South Africa, PhD Researcher

Generation After: The Reconstitution of Kinship and Family Relations in Post-Genocide Rwanda

This research seeks to address fundamental issues such as how human beings come to terms with the experience of violence and what are family and kinship relations through field analysis of how the children born as a result of sexual violence in Rwanda, which experienced genocide, have been accepted or not accepted by families and relatives. While joint research accounts for the majority of the selected projects, despite its limited perspective as an exploratory individual study, this research is sharply focused.



List of Grants

*Note: The project titles among other things on this list are those at the time of grant approval.

The Research Grant Program (General)

Grant Number	Project Title Project Leader Position, Organization	Grant Amount(Yen)
D18-R-0022	Translating Bosai Values: Investigating the Role of 'Playfulness' in Disaster Cooperation between Japan and Chile Chika Watanabe, University of Manchester, Lecturer	6,000,000
D18-R-0082	The Contribution of School Making Through Collaborative Process Towards Local Communities in Rural Area of China Fan Yi, Faculty of Human-Environment Studies, Kyushu University, Assistant Prof.	5,800,000
D18-R-0117	Fostering Future Leaders: Comparative Study of Nonprofit and Philanthropic Education in East Asia and the West Aya Okada, Tohoku University, Associate Professor	5,500,000
D18-R-0122	How do ecosystems of social businesses contribute to their organizational persistence and career developments of their entrepreneurs and staffs: Comparing social networks at four cities in Japan and Korea. Akira Yonezawa, Meiji Gakuin University, Department of Sociology, Associate Professor	6,000,000
D18-R-0133	Establishment of general method to assess regional economic cycle of Regional Revitalization projects and development of new tool that can evaluate Kenji Inagaki, Tokyo Metropolitan Government	3,700,000
D18-R-0136	Interdisciplinary research on autism across philosophy, medical science and psychoanalysis with a view to creating a new concept of 'diversity'. Koichiro Kokubun, Tokyo Institute of Technology, Institute for Liberal Arts, Professor	2,800,000
D18-R-0156	Practical research to archive oral records of sexual minority movements Sachie Tsuruta, Chiba University, Associate Professor	5,800,000
D18-R-0281	Generation After: The Reconstitution of Kinship and Family Relations in Post-Genocide Rwanda Ms. Loes Loning, School for African & Gender Studies, Anthropology & Linguistics, University of Cape Town, South Africa, Doctoral Researcher	1,400,000
D18-R-0303	Development of educational tools for inheriting the pathways of health improvement in postwar Japan Marika Nomura, Japan International Cooperation Agency, Department of Human Development, Senior Advisor (Nutrition and Health)	5,800,000
D18-R-0310	The research for mental health support of people who support disabled people. Mariko Okishio, Shohoku College, a full-time lecturer	5,800,000
D18-R-0325	Fukushima's memories for the future - "Support Book connecting parent and child" and handing down stories by experience - Mitsuru Matsutani, Faculty of Contemporary Sociology, Chokyo University, Associate professor	5,800,000
D18-R-0360	How to enhance the autonomy of the laborers engaged in jobs created by the welfare-agriculture cooperation: applying the experience of the farmer-consumer partnership called "teikei" Tsunashima Hiroyuki, Urban Research Plaza, Osaka City University, Designated lecturer	5,600,000

List of Grants

*Note: The project titles among other things on this list are those at the time of grant approval.

The Research Grant Program (Specific Subject) "Co-Creating New Society with Advanced Technologies"

Grant Number	Project Title Project Leader Position, Organization	Grant Amount(Yen)
D18-ST-0005	Harmonisation towards the establishment of Person-centred, Robotics-aided Care System (HARP: RoCS) Naonori Kodate, University College Dublin/ Assistant Professor in Social Policy	8,200,000
D18-ST-0008	Building platform on ethics and governance of artificial intelligence Arisa Ema, Institute for Future Initiatives/ Project Assistant Professor	7,000,000
D18-ST-0028	Management tasks for promotion of digital transformation in the social welfare municipally organization Kota Takaoka, Artificial Intelligence Research Center, National Institute of Advanced Industrial Science and Technology/ Researcher	7,500,000
D18-ST-0040	The relationship between human and social agent from care ethics and the social implications Reina Saijo, Kyoto University of Art and Design/ Part-time research fellow	3,000,000
D18-ST-0043	"Fudo" -nization of Advanced technology: How to imagine plausible future of human-computer interdependency Terukazu Kumazawa, Research Institute for Humanity and Nature/ Associate Professor	4,800,000
D18-ST-0051	Study of legislative Issues on the Development and Problems of Social System that Utilize Advanced Technology - Utilization of Artificial Intelligence and Acceptance of Society · Law · Technology and Ethics ? Mayu Terada, International Christian University College of Liberal Arts/ Associate Professor	5,200,000
D18-ST-0058	Building a Fact-Check Networking System to prevent the dissemination of mis/disinformation online Hitofumi Yanai, FactCheck Initiative Japan/ Executive Director	4,300,000



Activity Report

①②③

Open Workshop in Tokyo, "Exploring New Values for Society"

Locations and dates: Shinjuku-ku(Tokyo), April 14, 2018

Open workshop of Research Grant Program was held at International Conference Center of Waseda University on April 14, in collaboration with Comprehensive Research Organization of Waseda University. Over 3 sessions, 6 grantees reported as to how they have addressed and now how they are addressing, "Exploring New Values for Society," thrust of Research Grant Program. Nearly 30 participants attended and exchanged views in a frank manner throughout the Conference Center.

④⑤⑥

Open Workshop in Fukuoka, "Exploring New Values for Society"

Locations and dates: Fukuoka, June 30, 2018

In continuation to the Tokyo workshop in April, Open workshop of Research Grant Program was held at Seishin Plaza of Kyushu University on June 30. Over 3 sessions, 6 grantees reported as to how they have addressed and now how they are addressing, "Exploring New Values for Society," thrust of Research Grant Program. Nearly 30 participants raised questions and made comments regarding the reports by the 6 grantees.

⑦⑧⑨⑩

Annual Grant Award Ceremony

Locations and dates: Shinjuku-ku(Tokyo), April 12, 2019

Fy 2018 Grant Award Ceremony was held at Hyatt Regency Tokyo on April 12, 2019, in tandem with the Grant Program for Community Activities in Japan. President Atsuko Toyama[⑦] gave congratulatory remarks, followed by feedback regarding selection results from Prof. Natsuko Hagiwara of Rikkyo University and director of the Japan NPO Center, chairing screening committee of the Grant Program for Community Activities in Japan as well as Prof. Hideaki Shiroyama of the University of Tokyo[⑧], chairing screening committee of Research Grant Program. Also, newly awarded grantees gave remarks for one minute respectively and received with honor grant certificates. In advance of the Grant Award Ceremony, grantees' report back meeting took place.



Number of Applications	Number of Grants	Value of Grants (¥ Million)	Budget (¥ Million)	Acceptance Rate (%)
242(328)	11(16)	70.0(100.0)	70.0(100.0)	4.5(4.9)

In FY 2018, the International Grant Program continued to make grants in pursuit of “Cultivating Empathy through Learning from Our Neighbors,” a theme which had been upheld since FY 2014. As in FY 2017, the Program targeted a total of 18 countries and regions in East and Southeast Asia. On the basis of the four viewpoints, namely, “international,” “cross-sectional,” “interactive,” and “visionary,” the Program attached importance to mutual learning between local practitioners from the target countries and regions through field visits to their respective countries, thereby resolving common challenges, or at least, improving the current situations.

Following the renewal of the program areas in FY 2016, the Program carried on with the three areas: (A) a community inclusive of multi-generations and multi-cultures, (B) the creation of a new culture, (C) an area open to any kind of subjects. The Program finally awarded grants to 11 projects out of 242 applications. The decrease in the number of awarded projects was attributed to a reduction in the Program’s budget from one billion yen in FY 2017 to seventy million yen in FY 2018. To maintain a good balance, the Foundation allocated the awarded projects into the three program areas as in (A) 3 projects, (B) 3 projects, and (C) 5 projects. As in the past, there was a rich variety of subject matters and geographical areas among these awarded projects. Moreover, roughly half of the grant-awarded project leaders were women and about half of them were also foreigners. This indicates that grants were made to diverse recipients and that greater understanding of the Program and its intent had been achieved in each target country and region.

In parallel with grant-making activities, the Program con-

ducted a sweeping review of past grant-making activities under the theme of “Cultivating Empathy through Learning from Our Neighbors.” The Program set up a panel of four external experts who held interviews about 31 projects out of a total of 63 grant-awarded projects from FY 2014 to FY 2017. Interviews were conducted at various locations throughout Japan and by visiting past grantees in the Republic of Korea, Thailand, the Philippines, and Cambodia. By examining the information gained from these interviews, the Program compiled an evaluation report on “Cultivating Empathy through Learning from Our Neighbors” as a grant-making program per se. In this report, the expert panel proposed that the basic framework of the ongoing “Cultivating Empathy through Learning from Our Neighbors” should be kept intact. Reading this evaluation report, together with a leaflet featuring dialogues between the Foundation’s program officers and the past grantees in the previous year in Baguio of the Philippines, Bangkok of Thailand, and Sendai of Japan, would be of some help in understanding deeply the scope and intent of “Cultivating Empathy through Learning from Our Neighbors.”

Additionally, one of the Foundation’s program officer gave a speech at a session in the AVPN Conference 2018, the annual conference of Asia Venture Philanthropy Network, an intermediate organization boosting social investment and a strategic philanthropic market in Asia.

The Program will follow up with grant-awarded projects in a careful manner. Also, the Program is determined to continue to disseminate findings by holding symposiums, meetings and international conferences both in Japan and overseas.

The International Grant Program

Overview

Program Title

Cultivating Empathy Through Learning from Our Neighbors:Practitioners' Exchange on Common Issues in Asia

Project Period

One year, beginning November, 2018

Thematic Areas

- A. Multigenerational and Multicultural Inclusion in Communities
- B. Creating New Culture
- C. Open Field

Total Amount of Grants

Seventy million yen in total
Up to five million yen per project per year
Up to ten million yen per project per year

Target Countries

East and Southeast Asia

Call for Proposals

April 2 to June 15, 2018

Comments

Selection Committee Chair **Akira Suehiro**

Since its inception in 1974, the Toyota Foundation has provided international grants, especially to Southeast Asian

countries, and has continued to provide grants to projects aiming to solve the specific issues facing Asia through its

Asian Neighbors Program since fiscal 2009.

In this situation, Asian countries and region steadily achieved economic development and the improvement of people's lives. On the other hand, Asian countries and region began facing issues that are common to Japan, such as the progress of the aging population and declining birth rate, the widening of economic inequality and frequent natural disasters. In response to this situation, the Toyota Foundation renamed its Asian Neighbors Program as the International Grant Program in fiscal 2013 and also introduced a policy of actively supporting forward-looking proposal-oriented projects in fiscal 2015.

However, because the Toyota Foundation focused only on the two areas of the aging societies and multicultural societies as themes and introduced the requirements of regional practitioners' fieldwork and having mutual exchanges, the number of applications only amounted to 68 in fiscal 2015, and the concepts behind the projects tended to lack novelty to a certain extent. In response to this situation, the Toyota Foundation had discussions with the related people and decided to review its policy in fiscal 2016. More specifically, the Toyota Foundation succeeded to the fiscal 2015 basic policy on the theme (Cultivating Empathy Through Learning from Our Neighbors: Practitioners' Exchange on Common Issues in Asia) and target areas (a total of 18 countries and regions in East and Southeast Asia), but the Toyota Foundation decided to expand its thematic areas to (A) Multigenerational and Multicultural Inclusion in Communities, (B) Creating New Culture: Toward a Common Platform for Asia and (C) Open Field.

Behind the Toyota Foundation's expanding thematic areas were the beginnings of attempts to review traditions and create new cultures in multiple areas in Asia, such as movies, music, theatrical plays and food culture, and the advent of new movements that should be called "creating common cultures in Asia" due to the noticeable development of social media. We believe that these movements provide common foundations for people tackling the issues facing Asia with empathy.

Of the three areas, Area A focuses on two themes on which the Foundation has focused since fiscal 2013; that is, the aging society and the multicultural society, and targets projects that are intended to tackle imminent issues for regional communities in Asia. Area B targets ambitious projects that show a vision of a rich future for Asia, such as movies, music, theatrical plays and food culture. Area C

targets projects in which the applicants set the areas freely and make proposals regarding issues that are not included in the abovementioned areas or issues that are included in both areas.

As a basic policy, the Toyota Foundation followed the same policy as in the past two years in fiscal 2018 as well. However, the Foundation clarified "Transnational," "Cross Sector," "Mutual Learning" and "Foresight" as the keywords of the requirements for applications to show the direction in which it aims to go more specifically and precisely. In addition, the Toyota Foundation reduced the total amount of the fiscal 2018 budget for its International Grant Program from 100 million yen to 70 million yen to commence measures for new projects focusing on a vision on future society.

Overview of Applications

The number of applications came to 242 in fiscal 2018, significantly below the 328 applications in fiscal 2017. This is because applications from Malaysia and Indonesia, which had increased sharply in fiscal 2017 (refer to post-selection assessment for fiscal 2017), decreased. Because there was a decrease in the number of random applications for their research that left the possibility of successful applications out of consideration, the quality of the applications increased.

By thematic area, there were 56 applications (23%) for Area A: Multigenerational and Multicultural Inclusion in Communities, 74 applications (31%) for Area B: Creating New Culture and 112 applications (46%) for Area C: Open Field. In this connection, the number of applications decreased from fiscal 2017, but the distribution of applications by area did not change significantly. The application themes of Open Field included many social-related areas that overlapped with Area A, such as disaster damage control, environmental preservation, ecological education, water management and constructing an inclusive society.

Next, in terms of the distribution of the 242 applications (representatives) by nationality, Japan was on top with 88 applications (36%), followed by 24 applications (10%) for Malaysia, 18 applications (8%) for Indonesia, 17 applications (7%) for the Philippines, 12 applications for Vietnam, 11 applications for South Korea, 10 applications for Thailand, 9 applications for the United States, 5 applications for Taiwan and Singapore, 4 applications for China, 2 applications for Mongolia and Myanmar and 1 application for Laos and Cambodia. Both the countries and the ranks were the

same as in fiscal 2017, from Japan on top to the Philippines in fourth place. By region, Southeast Asia made up 90 applications (37%), a significant decrease from 52% in fiscal 2017. As mentioned above, this was because applications from Malaysia and Indonesia decreased. East Asia, excluding Japan, made up 22 applications, an increase in relative density from fiscal 2017.

Selection Results

The Selection Committee consisted of four members, including the committee chair. For selection, just like the past two years, the Committee focused on (1) the compatibility of set themes, (2) the degree of practical contributions of mutual exchanges, (3) the soundness of the structure for implementing projects and the organization of members and (4) the impact of results and policy recommendations. At the same time, for Area B, the Selection Committee did not set uniform standards on the organization of members and the presentation style of results (works), and decided to make flexible judgments according to the contents of projects.

After confirming the abovementioned policy, each Selection Committee member reviewed application forms and a Selection Committee meeting was held. As a result, 11 projects were adopted with an adoption rate of 4.5% (4.9% in fiscal 2017). Because the budget was reduced and the number of adoptions was narrowed down, the assessment turned out to be more stringent for applicants than last year.

In terms of the target areas of the projects, there were three projects for Area A, three projects for Area B and five projects for Area C. Although it was not intentional, they almost reflected the distribution of the number of applications. Next, for the countries and regions to be covered by projects (multiple countries and regions related to a project were counted), Japan made up 8 projects, followed by 4 for Thailand, Vietnam and Myanmar, 3 for Malaysia and Taiwan, 2 for Singapore, Indonesia and the Philippines and 1 for Laos, Cambodia and Brunei. Southeast Asia made up 24 out of all 37 projects, or 65%, and covered all countries except for East Timor.

The following are several characteristics of the projects that were adopted in fiscal 2018. First, the percentage of Southeast Asian countries increased, while China, Hong Kong and South Korea dropped from the target countries and regions. Second, there were three projects in which Japan did not engage at all, and there was an increase in

exchanges between countries and regions other than Japan. Third, by gender, the 11 representatives were made up of 6 men and 5 women, being almost equal to each other. The second and third characteristics suggest that the scope of the projects expanded.

Prior to the selection, as usual, the Foundation's program officers energetically picked out the application projects, conducted advance consultations with the application candidates, gathered additional materials about the candidate projects and conducted an opinion survey. These activities were of great help in ensuring that the selection was conducted smoothly. We consider that they worked very hard to organize more than 240 application documents. We would like to express our deepest gratitude to them for their hard work.

Examples of Selected Project

As follows, we will choose one project from each of the thematic target areas of the 11 projects adopted this year and will provide a brief introduction of its features and the significance of the grant.

1. Thematic Area A: Multigenerational and Multicultural Inclusion in Communities D18-N-0199 Jun Sasaki, CEO/Chairman, Yushoukai Medical Corporation Redefining "community symbiotic society" focusing on dementia

Of the Asian countries and regions in which people are growing increasingly older, Japan, Taiwan and Singapore have in common that the percentage of elderly people is high and a nursing care system has been introduced. This project started from the recognition of the current situation in which Japanese measures for elderly people are mainly targeted at medical service and nursing care and are passive about services beyond these frameworks. Behind this are prejudices of and indifference to people suffering from dementia. Based on this recognition, the project is intended to pick out progressive cases of measures for dementia in the three regions, to construct a model for encouraging people suffering from dementia to participate in societies, setting these as best practices, and to facilitate mutual exchanges of experience and knowledge.

This project is very clear in terms of critical thinking and setting issues. Participating members consist of medical groups, people related to hospitals and researchers. The important aspect of the project is the points it seeks to learn from the Taiwanese and Singaporean experiences as

well as the Japanese ones. Because the issues are imminent ones, it is also conceivable that they will encourage media people, officials of the central government, including the Ministry of Health, Labour and Welfare, and officials of local governments as well as the abovementioned three actors to participate and cooperate in the project.

2. Thematic Area B: Creating New Culture

D18-N-0199 Eric Jose Olmedo Panal, Principal Research Fellow Institute of Ethnic Studies (KITA), Universiti Kebangsaan Malaysia

The "Ulam School": A Food Education Transborders' Network to Foster Solidarity and Edible Flora Preservation for Sustainable and Healthy Lifestyle Among Neighboring Countries

The word Ulam means "edible greens" in the Malay language and is a side dish combining native vegetables and wildflowers from farming areas. Malaysian traditional knowledge and wisdom about health are used for Ulam. But with urbanization progressing, the sharing of such knowledge and wisdom is becoming less frequent. In response to this situation, this project is intended to compare local residents' knowledge and wisdom about healthy foods between Malaysia, Vietnam and Cambodia and to pass on the knowhow that should be handed down from generation to generation.

The projects that applied for the competition included many projects focusing on Asian food culture and Asian food education. The reasons this project was adopted were the soundness of the organization of members, the novelty of the idea of establishing the "Ulam School," an educational base, at the Langkawi Campus of the National University of Malaysia (UKM) and the combined strength of securing academic results, educational effects and advocacy to the public. In addition, the stance on spreading project results out of Southeast Asia and reporting them at an international conference to be held in Paris was also evaluated. In recent years, people have shown an increasingly strong interest in traditional herbs and herbal medicines (Samunprai) in Thailand and Laos and in mountain vegetables and wildflowers in Japan. We hope that you will focus on comparisons with them.

3. Thematic Area C: Open Field

D18-N-0238 Kaito Miwa, CEO, Specially Approved Non-profit Organization e-Education

Building network among 3 Asian countries living in an era of media reform: Finding social issues and nurturing leaders for solutions

Communications using the Internet and social media are phenomena that have become common all over the world, whatever the country and region. So how should you design and manage education using the Internet? The outline of this project is that the representative and founder of the Japanese NPO "e-Education" will play a central role in putting this into practice in cooperation with Myanmar's Foster Education Foundation and Bangladesh's BacBon Foundation.

The main feature of this project is an examination of how Myanmar and Bangladesh circulated information and opinions about Islamic residents living in Myanmar becoming refugees; that is, the Rohingya issue via social media and how it ended up inciting mutual distrust and hatred in people between the two countries. The project is mainly intended to seek a way of boosting information literacy in Asian countries via social media through this examination. In conducting this examination, it is important and unique for Japan to mainly act as a mediator to construct networks for developing mutual understanding from within exchanges between the parties concerned. This is a project that embodies "Cross Sector," "Mutual Learning" and "Foresight" of the four key phrases that the Foundation clarified as the requirements for application, and it is also significant in a practical sense. Because this project includes the Rohingya issue, an internationally sensitive issue, we hope to ask experts for advice.

Conclusion

Just like the previous year, in fiscal 2018 as well, we drew a line from grants-in-aid for scientific research projects conducted by the Ministry of Education, Culture, Sports, Science and Technology and the Japan Society for the Promotion of Science (JSPS) for academic research and proceeded with selections with a focus on the concepts of the Toyota Foundation International Grant Program, which aims to undertake forward-looking practical projects. This time, based on reflections on last year, we increased the number of candidates for English applications. As a result, five out of 11 projects were managed by foreign representatives, not Japanese representatives. For the presentations of results, however, there were still many somewhat abstract proposals such as constructing platforms using the Internet. There were only a few proposals for impressive ideas about more specific and impactful ways of circulating results. This is a future issue for us.

Lastly, in 2018, we established a special committee to evaluate the results of the international grant programs

in the last four years and their social influences, and its members are now conducting interviews together with the Foundation staff. It has been decided that we will reexamine the policy and areas of International Grant Program from fiscal 2019 onward on the basis of the final report and

recommendations. Asia is the world's most rapidly changing region. We have expectations of establishing a more appropriate and attractive policy and framework that can respond to the actual conditions of Japan and Asia.

List of Grants

*Note: The project titles among other things on this list are those at the time of grant approval.

Grant Number	Project Title Project Leader Position, Organization	Grant Amount(Yen)
A. Multigenerational and Multicultural Inclusion in Communities		
D18-N-0119	Understanding "Us" to know "Them": Employing Facilitative Listening Design regionally to build empathy towards the Other through understanding those we can relate to Suyheang Kry, Executive Director, Women Peace Makers	7,000,000
D18-N-0199	Redefining 'community symbiotic society' focusing on dementia Jun Sasaki, CEO/Chairman, Yushoukai Medical Corporation	7,300,000
D18-N-0206	Locating Peace through harmonizing Religion, Gender, and Age: The Cases of Thailand's Deep South and Indonesia's Aceh Napisa Waitoolkiat, Director, College of ASEAN Community Studies, Naresuan University	4,500,000
B. Creating New Culture		
D18-N-0192	Comprehensive Understanding of the ASEAN Urban Heritage and Practice of "Advance Preservation" Kengo Hayashi, Lecturer, Institute of Industrial Science, The University of Tokyo	7,500,000
D18-N-0197	The 'Ulam School' : A Food Education Transborders' Network to Foster Solidarity and Edible Flora Preservation for Sustainable and Healthy Lifestyle among Neighboring Countries Eric Jose Olmedo Panal, Principal Research Fellow, Institute of Ethnic Studies (KITA), Universiti Kebangsaan Malaysia	7,200,000
D18-N-0219	Building of New Values Living in Rural Area in Asia:Practitioners' Exchange from Myanmar, Japan and Bhutan Ryota Sakamoto, Associate professor, Center for Southeast Asian Studies, Kyoto University	7,000,000
C. Open Field		
D18-N-0089	Cross-cultural communication for the inclusive society by the leaders of Person with Disability in Asia Toshiyuki Uwano, Fellow researcher, The Research Center for Advanced Science and Technology	7,500,000
D18-N-0183	Designing the future of unofficial urban villages in mega cities of Asia: Sharing the experience of Xizhou Tribe at the Kampung Aquarium reconstruction Kiyoko Kanki, Professor, Faculty of Engineering, Dept. of Architecture and Architectural Engineering, Kyoto University	3,300,000
D18-N-0198	Marking tourism works for local communities: A mutual learning from Vietnam and Thailand Pham Kieu Oanh, Executive Director, Centre for Social Initiatives Promotion	7,200,000
D18-N-0208	The Project for Creating Innovation Platform for Resource Management in Local and Indigenous Community of ASEAN Byar Myar Gay, Policy Analyst, Ethnic Nationalities Affairs Center / Co-Chair of Global Board, ASEAN Green Justice Network	7,000,000
D18-N-0238	Building network among 3 Asian countries living in an era of media reform: Finding social issues and nurturing leaders for solutions Kaito Miwa, CEO, Specially Approved Nonprofit Organization e-Education	4,500,000

1 2 3 4

The Booklet, "What Brings Us beyond Understanding to Empathy" published in May

Dates: May, 2018

The International Grant Program compiled a series of dialogues between grant awardees and the Foundation's program officers in Baguio (the Philippines), Bangkok (Thailand), Sendai (Japan) organized in fy 2017 and published the booklet, "What Brings Us beyond Understanding to Empathy" (See the Photo 1).

The Program would appreciate it if the would-be applicants would make the best use of the booklet for the sake of application by reading the dialogues, and learn first-hand not only from experiences of grant-awarded projects but also the aim and scope of the International Grant Program.

This booklet is available on the Website of the Toyota Foundation. Those considering to apply are advised to look into the booklet, not just application guideline.

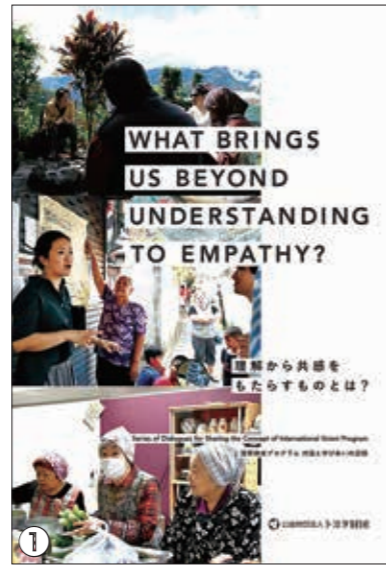
5 6 7 8 9

Annual Grant Award Ceremony

Locations and dates: Shinjuku-ku(Tokyo), October 17, 2018

Fy 2018 Grant Award Ceremony was held at Hyatt Regency Tokyo on October 17. The first part, a report-back session upon welcome remarks by the managing director and outlining of the Program by the program officer in charge, featured Dr. Arimori Naoko who investigated commonality and diversity of birth and Ms. Yamashita Ayaka who sought to revitalize local lifestyle and worldview of the Philippines and Japan by utilizing bamboo, both of them awarded grants in fy 2016 and fy 2017.

Afterward, a panel discussion theming mid-term program evaluation concerning "What Brings Us beyond Understanding to Empathy" took place. Its panelists were Prof. Dr. Suehiro Akira of Gakushuin University, Prof. Dr. Takeuchi Shinichi of the Tokyo University of Foreign Studies, Prof. Dr. Ogawa Tadashi of Atomi Women's University, and Ms. Mitsue Tamagake of International Development Center and they exchanged views about reviewing of the International Grant Program.



When it came to the second part, the grant award ceremony per se, Her Excellency Amb. Toyama Atsuko, President of the Toyota Foundation, gave a congratulatory remark. Subsequently, Prof. Dr. Suehiro Akira, chair of Screening Committee, provided feedback about selection results and then President Toyama presented grant certificates to the respective grant awardees.

10 11

Workshop by Grant Awardees

Locations and dates: Shinjuku-ku(Tokyo), October 18, 2018

The Program organized a workshop involving FY 2018 grant awardees at Shinjuku Mitsui Building on October 19, the day after the grant award ceremony, meant not only to network grant awardees and but also to brush up their

projects. Throughout the entire day workshop, grant awardees gave presentations of their projects in detail, followed by lively discussions taking place all over the venue. Also, it was an educational opportunity for the Toyota

Foundation to understand grant awarded projects more deeply and exchange information with the respective grant awardees.



The Grant Program for Community Activities in Japan

Overview

Program Title

Creating Sustainable Community together with Its Prospective Actives through Social Business Open to Locality

*This program is limited to activities in Japan.

Grant Category

Survey Grant
Nurture Grant

Call for Proposals

September 1, to October 10, 2018

Project Period

Survey Grant: One year, beginning April 1, 2019
Nurture Grant: Two years, beginning April 1, 2019

Total Amount of Grants

Survey Grant: Up to one million yen per project
Nurture Grant: No limitation

*Note: Additionally, the Program made grants associated with the "Dissemination and Advocacy Grant" and "the "Pilot Program for Boosting Civic Participation" which dealt with capacity-building and dissemination.

Grant Results () Fiscal 2017

	Number of Applications	Number of Grants	Value of Grants (¥ Million)	Budget (¥ Million)	Acceptance Rate (%)
Survey Grant	147(171)	20(16)	16.0(16.0)	100.0(100.0)	13.6(9.4)
Nurture Grant	162(230)	14(10)	66.05(66.05)		8.6(4.3)
Total	309(401)	34(26)	82.05(82.05)	100.0(100.0)	8.4(6.5)
(Communication with Society Program) Grants for Dissemination and Advocacy	9(3)	2(1)	9.35(5.0)	—	22.2(33.3)
(Initiative Program) Pilot Program for the Boosting Civic Participation for Capacity Building Grant and Rolling Out Grant	—	6	13.0	—	—

In FY 2018, the Program set its theme as "Creating Sustainable Community together with Its Prospective Actives through Social Business Open to Locality." It publicly called for proposals regarding "Survey Grant" and "Nurture Grant," respectively. While the former grant was designed to help the recipients conduct preliminary surveys before project implementation, the latter one was intended to promote projects aiming to resolve local problems and foster "problem-solving agents". Also, the Foundation sought out for projects exclusively from the past grantees for the "Dissemination and Advocacy Grant." After careful deliberations by the Screening Committee and the Board of Directors, 20 projects out of 147 applications were selected for the "Survey Grant", and 14 out of 162 for the "Nurture Grant," and two out of nine for the "Dissemination and Advocacy Grant."

FY 2018 saw a series of the Program's orientation meetings held in Iwate, Fukushima, Tokyo, Niigata, Nagano, Okayama, and Shimane prefectures to share the scope and intent of this Program with would-be applicants, with focus on the importance of conducting a social survey about civic actions and community activities.

Also, in Iwate, Tokyo, Niigata, and Fukuoka prefectures, the Foundation held seminars on the basics of social survey in cooperation with local nonprofits. At a seminar in Niigata, "Takane Community Labo Wa LA" and "Seki Community Building NPO Vousmelan" — local nonprofits that were awarded with the "Survey Grant" two years ago and the "Nurture Grant" the following year — were pleased to share how they made the best use of the "Survey Grant." Mr. Takayuki Kitamura, the representative of the NPO Vousmelan, stressed the importance of conducting a social survey with next-stage operations in mind. He said, "Our survey aims to upgrade our activities. You need to conduct a survey that will support your activities." As in

the case of these precedents, four projects were awarded with the "Nurture Grant," an advanced form of grant from the "Survey Grant."

Additionally, as a pilot program, the Foundation embarked on the "Program for Boosting Civil Participation." This program is designed to strengthen nonprofits conducive to building a good community and society through active participation of empowered citizens. More specifically, it made grants to capacity-building activities such as the training of coordinators tasked to plan action programs for volunteers.

On April 12 of 2019, the grant awarding ceremony for FY 2018 grantees was held at Hyatt Regency Tokyo. On the following day, the mid-term meeting for FY 2017 "Nurture Grant" grantees was held at Shinjuku Mitsui Building to talk about progress in their projects. The meeting was facilitated by Mr. Toshiaki Goibuchi of CR Factory. On this occasion, the Foundation organized a virtual board meeting, including the attendance of FY 2018 grantees, in order to discuss the management issues presented by nine grantees who had just finished the first year of their grant period. This mid-term meeting was held, in the hope that the grantees could make the best use of the remaining grant period and achieve greater results. As Mr. Goibuchi offered his inspiring advice of "kabeuchi" or sounding board and mutual mentoring among grantees, the Program is determined to build a mechanism whereby the grantees can boost "kabeuchi" mutual mentoring.



Activity Report

1 2

Mid-term Report Back Gathering of fy 2016 Grant Awardees

Locations and dates: Shinjuku-ku(Tokyo), April 14, 2018

In this gathering held on April 4, 2018, 9 grant-awarded organizations reported back what they had done over the past year, using the framework of a logic model. Not only 23 grant-awarded organizations of fy 2017 "Survey Grant" and "Nurture Grant," but also Mr. Hideto Kawakita, the representative of International Institute for Human, Organization and the Earth, as a commentator, attended.

3 4 5 6

Toyota NPO College Kaiketsu

Locations and dates: Shinjuku-ku(Tokyo), May 17-18, June 21, July 19, August 9, November 27, 2018

In cooperation with the Toyota Motor Co., the third term of Toyota NPO College Kaiketsu, was organized on May 17-18, June 21, July 29, August 9, and, November 27. This lecture series was designed for the sake of nonprofits learning the Toyota Motor Co's ideas and methods of problem-solving (Mondai-Kaiketsu). In this term, 25 people from 17 organizations participated and addressed their respective challenges by practicing Toyota way of problem-solving over 7 months period.

7

Research Workshop to Boost Civic Participation by Nonprofits

Locations and dates: Fukuoka, June 30, 2018

In Fukuoka, on June 30, this workshop was held in cooperation with Akatsuki, a nonprofit, regarding planning and management as to how nonprofits can make the best use of research for the benefit of civic participation.

8

Grant Seminar by Shinjuku NPO Center

Locations and dates: Shinjuku-ku(Tokyo), September 18, 2018

Ms. Ryoko Kida in charge of the Grant Program for Community Activities in Japan was invited to give a speech at this grant seminar, held in Shinjuku, September 18.

9

Global "Kominkan" -Community Center-: Report Back Meeting about "Let's Build Kominkan in Egypt International Exchange Project", to Explore a Specific Character and Potential of Japanese Kominkan

Locations and dates: Minato-ku(Tokyo), September 25, 2018 and Naha, October 29, 2018

A non-profit, Water Cooler Meeting of Ten Thousand People (Ichimannin No Idobata-kaigi) organized report back

meetings in Tokyo on September 25 and in Okinawa October 29 regarding the Japan Foundation-funded project to promote community center throughout Egypt. Program Officers in charge of the Grant Program for Community Activities in Japan supported the management of the report back meetings. In Okinawa, nearly 50 people, concerned with a community center and public space, attended and mass media covered with keen interest.

10

Books for Charity (Charibon) at Shinjuku-Mitsui Bldg.

Locations and dates: Shinjuku-ku(Tokyo), December 20-21, 2018

As in the past, under the auspices of "Giving December," the Grant Program for Community Activities in Japan ran, in cooperation with Shinjuku Mitsui Building, Books for Charity (Charibon) event on December 20 and 21, a scheme of Value Books Co. designed to donate money incurred from second-hand books transaction, to nonprofits. This event successfully collected 1009 copies of sec-

ond-hand books and PC game software among other stuff.

11 12

Annual Grant Award Ceremony

Locations and dates: Shinjuku-ku(Tokyo), April 12, 2019

Fy 2018 Grant Award Ceremony was held at Hyatt Regency Tokyo on April 12, 2019 in tandem with the Research Grant Program, with nearly 140 participants. President Atsuko Toyama gave congratulatory remarks, followed by feedback regarding results of selection from Prof. Natsuko Hagiwara of Rikkyo University and director of the Japan NPO Center⁽¹⁾, chairing screening committee of the Grant Program for Community Activities in Japan as well as Prof. Hideaki Shiroyama of the University of Tokyo, chairing screening committee of Research Grant Program. Also, newly awarded grantees gave remarks for one minute respectively. In advance of the Grant Award Ceremony, grantees' report back meeting took place.



The Initiative Program

Overview

This program is designed to make grants mostly to advance the Toyota Foundation's initiatives as follows:

- joint initiatives with other funding organizations
- initiatives that have great significance for private grant-making foundations
- initiatives associated with the Foundation's research activities and workshops.

Under this framework, in FY 2018, too, the Foundation made grants to those initiatives worthy of support by private grant-making foundations, such as the research about the impact on private grant-making foundations from the Japanese government's Reform of Public Interest Corporation, which was conducted on the occasion of the 10th year anniversary since its enactment, as well as academic efforts to reinvigorate Chinese Studies. These initiatives were carried out in parallel with the Foundation's ongoing initiatives aimed at capacity building of nonprofits and

community foundations.

Also, the Foundation made a grant to a trial initiative toward the Pilot Program for Boosting Civic Participation, which was initially planned as a new Specific Subject within the Grant Program for Community Activities in Japan. Subsequently, the Foundation funded the Pilot Program.

List of Grants

*Note: The project titles among other things on this list are those at the time of grant approval.

Grant Number	Project Title Representative Organization	Grant Amount(Yen)
D18-PI-0001	Strengthening Nationwide Community Foundations Masataka Fukao, Community Foundations JAPAN	10,000,000
D18-PI-0002	Society NPO Law Aspired 20 Years Ago and Society We Aspire 20 Years Later on the Occasion of 20th Anniversary of Enforcing NPO Law Eriko Nitta, Japan NPO Center	5,200,000
D18-PI-0003	Devising Grant Program to Activate Civic and Neighborhood Action by Diversified People Noboru Hayase, Osaka Voluntary Action Center	7,970,000
D18-PI-0004	Third Phase of Designing Training Program to Evaluate Nonprofits' Actions Katsuji Imata, Japan NPO Center	8,000,000
D18-PI-0005	How Institutional Reform of Public Interest Corporation Affected Grant-Making Foundations? Yoshinori Yamaoka, Japan Foundation Center	2,700,000
D18-PI-0006	Reinventing Sino Study toward Dissemination Shin Kawashima, The University of Tokyo, Graduate School of Arts and Sciences	9,720,000
D18-PI-0007	Second Phase of Boosting Civil Fund Program Yoshinori Yamaoka, Civil Society Initiative Fund	13,130,000
D18-PI-0008	Programming Student Intern with Reference to Organizational Capacity Building Chinatsu Hamada, NPO I-DO	970,000
D18-PI-0009	Helping People with Disabilities by Civic Participation Kazuki Beppu, Approved Specified Nonprofit Corporation Together	940,000
D18-PI-0010	Creating an Effective System for Volunteer Engagement Junko Moriyama, Nonprofit Organization of Nicochan	720,000
D18-PI-0011	Grown-ups, come to join us! - To support siblings of kids with down syndrome who also want to be the center of attention Chiwa Arai, Specified Nonprofit Corporation Mebae 21, Comprehensive Support for Kids with Down Syndrome and Their families	970,000
D18-PI-0012	Participating in Neighborhood, Spreading from Fertile Place Yumiko Mori, Certified NPO Organization Comachiplus	4,400,000
D18-PI-0013	Internship LABO, Supporting Youth Independently Participating in Nonprofits Yoshiyuki Takajo, Actionport Yokohama	5,000,000

*Note: Six projects from PI-0008 to 0013 are associated with "Program for Boosting Civic Participation," a pilot initiative of the Grant Program for Community Activities in Japan.



The Communication with Society Program

Overview

This Program, although with a closed application process, aims to widely disseminate to society the results of the past projects with an impact. In FY 2018, such were the projects supported under this Program as described below.

- a project intended to spread internships at nonprofit organizations, an output of a former initiative under the Initiative Program
- projects involving the “Dissemination and Advocacy Grant,” selected from the past projects funded by the Grant Program for Community Activities in Japan
- a project to share the memory of the 2011 Great East

Japan Earthquake from both inside and outside of the disaster-struck areas

List of Grants

*Note: The project titles among other things on this list are those at the time of grant approval.

Grant Number	Project Title Representative Organization	Grant Amount(Yen)
D18-SC-0001	NPO Internship LABO Takajo Yoshiyuki, Executive Director, Action Port Yokohama	3,340,000
D18-SC-0002	Toward Policy Recommendation Directing at the Government about Authorizing System of “Kindergarten in Forest” Nishimura Saeko, President, Chizu-cho Mori no Youchien Marutanbo	4,030,000
D18-SC-0003	Our Own “Workstyle Reform” Making Bread and Butter Business as the Standardized Workstyle Ito Keiko, Representative, Tsuruoka Nariwai Project	5,320,000
D18-SC-0004	Disseminating “Memory” to Envision a Society Resilient to Natural Disaster Kentaro Okamura, Assistant Professor, Institute of Industrial Science, the University of Tokyo	3,500,000
D18-SC-0005	Program for Reviving “Narratives of Localities” in Search of Future, Redefining Story of Self-Realization by Municipalities and Communities from Public Space, Landscape, Local Governance Fujikura Hideyo, Visiting Researcher, Institute of Public Policy, Waseda University	2,600,000

Note: D18-SC-0002 and D18-SC-0003 in fact belong to “Dissemination and Advocacy Grant” under the Grant Program for Community Activities in Japan.

PICK UP

The Kick-Off Symposium “Internship LABO for nonprofits” was organized by Action Port Yokohama

It is increasingly clear that internship programs for nonprofits enable youths to carry out an internship at a nonprofit in their neighborhood, boost youths’ participation in community activities and help strengthen recipient organizations. With this firm understanding, Action Port Yokohama, a nonprofit based in the city of Yokohama, played a key role in launching last year Internship Laboratory for Nonprofits, a platform associated with intermediary organizations. The platform aims to monitor internships, to examine their potential, and to disseminate the results of these internship experiences.



The group photograph was taken on the occasion of the first national symposium in September 2018. The Right palms of the participants symbolized “L” of LABO.

In September 2018, Action Port Yokohama organized the first national symposium on the internships, which also served as the kick-off of the Internship LABO for nonprofits. Approximately 60 participants from across Japan, who had diverse backgrounds ranging from nonprofits to academia to business management, attended the symposium. The participants learned through the keynote address about a case in Kyoto where an internship program has been run successfully since the latter half of the 1990s. The keynote speaker shared the results of this internship program and management know-how with the participants. The symposium helped raise bright prospects for the future among the participants and prompted consultations about starting an internship program as well.

In FY 2019, the second national symposium is expected to take place with more partners onboard. Moreover, further discussions will be needed about prospects of an internship program for a nonprofit, including through activities such as holding workshops and producing white papers.

Accounting Report

Balance Sheet

As of March 31, 2019

(Unit: Thousand Yen)

Account	Fiscal 2018	Fiscal 2017	Fiscal 2016
I Assets			
1. Current assets			
Cash and deposits	494,412	462,673	489,617
Accounts receivable	76,389	84,822	88,782
Other	6,420	5,100	4,890
Total current assets	577,221	552,595	583,289
2. Fixed assets			
Basic funds	25,065,779	25,108,018	25,299,017
Specified assets	15,224,879	15,703,985	14,732,388
Other fixed assets	53,162	57,557	57,590
Total fixed assets	40,343,820	40,869,560	40,088,995
Total assets	40,921,041	41,422,155	40,672,284
II Liabilities			
1. Total current liabilities	445,881	407,767	412,665
2. Total fixed liabilities	82,065	78,790	86,292
Total liabilities	527,946	486,557	498,957
III Net assets			
1. Designated net assets	18,084,179	18,602,396	17,646,095
(Amount from above allocated to basic funds)	(3,000,000)	(3,000,000)	(3,000,000)
(Amount from above allocated to specified assets)	(15,084,179)	(15,602,396)	(14,646,095)
2. General net assets	22,308,916	22,333,202	22,527,231
(Amount from above allocated to basic funds)	(22,065,779)	(22,108,018)	(22,299,017)
(Amount from above allocated to specified assets)	(0)	(0)	(0)
Total net assets	40,393,095	40,935,598	40,173,327
Total liabilities and net assets	40,921,041	41,422,155	40,672,284

Statement of Changes in Net Assets

April 1, 2018 to March 31, 2019

(Unit: Thousand Yen)

Account	Fiscal 2018	Fiscal 2017	Fiscal 2016
I Changes in general net assets			
1. Changes in ordinary profit			
(1) Ordinary profit	711,597	708,465	676,910
(2) Ordinary expenses	698,551	711,496	699,601
Current changes in ordinary profit prior to profit/loss appraisal	13,046	▲3,031	▲22,691
Profit and loss appraisal	▲37,332	▲190,999	▲246,518
Current changes in ordinary profit	▲24,286	▲194,029	▲269,209
2. Changes in extraordinary profit			
(1) Extraordinary profit	0	0	0
(2) Extraordinary expenses	0	0	0
Current changes in extraordinary profit	0	0	0
Current changes in general net assets	▲24,286	▲194,029	▲269,209
Balance at beginning of the fiscal year in general net assets	22,333,202	22,527,231	22,796,440
Balance at end of the fiscal year in general net assets	22,308,916	22,333,202	22,527,231
II Changes in designated net assets			
Current changes in designated net assets	▲518,217	956,300	▲125,068
Balance at beginning of the fiscal year in designated net assets	18,602,396	17,646,096	17,771,164
Balance at end of the fiscal year in designated net assets	18,084,179	18,602,396	17,646,096
III Balance at end of the fiscal year in net assets	40,393,095	40,935,598	40,173,327

Officers and Trustees

Directors and Auditors

As of March 31, 2019

Name	Occupation
Chairman Nobuyori Kodaira	Former Executive Vice President, Toyota Motor Corp.
President Atsuko Toyama	
Managing Director (full-time) Yu Asano	
Director Jyunichi Sato	Chairman, The Japan Federation of Engineering Societies
Director Yasuhiko Sato	Operating Officer, Toyota Motor Corp.
Director Atsushi Seike	President, Promotion and Mutual Aid Corporation for Private School of Japan Adviser for Educational Affairs, Keio University
Director Akihiko Tanaka	President, National Graduate Institute for Policy Studies
Director Kanetaka Hisatsune	Chairman, Toyota Dealers Association
Director Hiroshi Yoshikawa	Professor, Faculty of Economics, Rissho University
Auditor Masahide Yasuda	Audit and Supervisory Board Members, Toyota Motor Corp.
Auditor Fusahiro Yamamoto	Certified Public Accountant

Trustees

As of March 31, 2019

Name	Occupation
Mitsuhisa Kato	Chairman, Toyota Central R&D Labs., Inc.
Shinichi Kitaoka	President, Japan International Cooperation Agency(JICA)
Nobuyuki Koga	Chairman, Nomura Holdings, Inc.
Hiroyuki Sakaki	Managing Director, Toyota School Foundation
Shoichiro Toyoda	Honorary Chairman, Toyota Motor Corp.
Shigeru Hayakawa	Vice Chairman, Toyota Motor Corp.
Shin-ichi Hirano	Chair Professor, Shanghai Jiao Tong University
Koichi Fukaya	Former Executive Chairman, DENSO Corporation
Fujio Mitarai	Chairman & CEO, Canon Inc.
Masanori Mitsui	Chairman, Daihatsu Motor Co., Ltd.
Senta Morioka	Vice Governor, Aichi Prefecture
Shinji Yazaki	President, Yazaki Corporation



Chairman: Nobuyori Kodaira

President: Haneda Masashi

Founded: October 15, 1974

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